



**Board of Trustees
Meeting 2024**

August 9, 2024





NMC Board of Trustees Regular Meeting NMC Board of Trustees Annual Meeting

Friday, August 9, 2024

9:00 AM

NATIVIDAD ROOM

1st Floor, Building 200

AGENDA

Participation in meetings

While the Natividad Board of Trustees meeting room remains open, members of the public may participate in this Natividad Board of Trustees meeting in 2 ways:

1. You may attend the meeting in person; or,
2. You may participate through ZOOM. For ZOOM participation please join by phone call at any of these numbers below:

+1 971 247 1195 US (Portland)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

+1 602 753 0140 US (Phoenix)

+1 720 928 9299 US (Denver)

Enter the Meeting ID number: **959 7127 9338** when prompted.

You will then enter the Password: **668499** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/95971279338?pwd=ZzFqbU9xZ08wQTBXVU9XMjFrZy91dz09>

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1. Submit your comments in writing via email to the Natividad Board of Trustees at Natividadpubliccomments@natividad.com by 2:00 p.m. on the Thursday prior to the Board meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, please indicate in the subject line the Board date and agenda number. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Board and will be placed in the record at the Board meeting.

Or

2. You may make public comment by joining through ZOOM at one of the phone numbers or clicking the ZOOM link above. You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio, please select the “Raise your Hand” option on the Zoom screen; and by phone please push #9 on your keypad.
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TO ADDRESS THE BOARD ON A SPECIFIC ITEM ON THE AGENDA: When the Chair calls for public comment on a specific agenda item, the Secretary of the Board or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpubliccomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Board meeting.)

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The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

PLEASE NOTE: IF ALL PARTICIPATING BOARD MEMBERS ARE PRESENT IN PERSON, PUBLIC PARTICIPATION BY ZOOM IS FOR CONVENIENCE ONLY AND IS NOT REQUIRED BY LAW. IF THE ZOOM FEED IS LOST FOR ANY REASON, THE MEETING MAY BE PAUSED WHILE A FIX IS ATTEMPTED BUT THE MEETING MAY CONTINUE AT THE DISCRETION OF THE CHAIRPERSON.

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. Call to Order

2. **Roll Call**

3. **Pledge of Allegiance**

4. **Additions and Corrections by Clerk** *Page 1-8 – Board Clerk*

The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.

5. **Minutes**

- Approve the Minutes of July 19, 2024 Board of Trustees Meeting. *Page 9-15*

6. **Board Comments**

7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.

8. **Consent Calendar**

Approve the following policies, procedures, rules, and regulations:

8a. Policies/Procedures/Forms/Manuals (listed and available upon request)

Policies/Manuals/Order Sets

New

- PHAR:5255 Replacing Crash Cart Medication Trays
- PHAR:7000 Reprint Cart Fill Labels
- 3:7960 Access to Areas Where Drugs and Biologicals are Stored
- TPMG-020 Multidisciplinary Geriatric Trauma Consult Guideline
- PHAR-3130 Storage and Distribution of Controlled Medications
- 3:7960 Access to Areas where Drugs and Biologicals are Stored

No Changes

- 1:0550 Emergency Medical Treatment of Patients/ Medical Screening and Transfer
- PHAR:3100 Controlled Substance Inventory Reconciliation
- PHAR:3150 One-Time Controlled Substances Not Loadable in Pyxis
- 2:0500 Patients Receiving Neuro-Muscular Blocking Agents in ICU
- PHAR:5250 PHAR: Kit Check Printing Tags and Tagging Items
- PHAR:5251 PHAR Kit Check Scanning Trays
- PHAR:5252 Kit Check Pharmacist Verification of Tagged Items

- 1:4060 Pneumococcal and Influenza Vaccine Screening, Ordering and Admin
- 3:3366 Inpatient Warfarin Per Pharmacy Protocol
- 3:3900 Drug-Food Interactions
- 1:9308 Trauma System Advisory Policy
- TRA 0001 Trauma Registry Policy Procedure
- 1:9300 Trauma Activation

Revised Policies

- 3:2160 Fentanyl Patch Black Box Warning Policy
- 3:3200 VFC (Vaccines for Children)
- 3:9300 Controlled Substance Acquisition and Dispensation
- 3:0010 Pharmacist Generic Substitution and Automatic Therapeutic Substitution
- Process
- 3:9100 Anticoagulation (Warfarin) Clinic

Order Sets

- TRA Geriatric Trauma Admission

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8k of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

8b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Luminex Corporation, Page 16-17 (CONSENT)

- Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Luminex Corporation for preventative maintenance and repair services at NMC for an amount not to exceed \$10,000 with an agreement term September 1, 2024 through August 31, 2025.
- Approve the NMC’s Chief Executive Officer’s recommendation to accept non-standard indemnification provisions within the agreement.

8c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Touro University-California, Page 18-19 (CONSENT)

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a Preceptorship Agreement with Touro University – California for rotation of Osteopathic Medicine students at NMC with an agreement term retroactive to January 1, 2023 through December 31, 2028.

8d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Software House International, Page 20-21 (CONSENT)

- Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a State and Local Agency Server and Cloud Enrollment Agreement with Software House International (SHI), a Microsoft licensing reseller, for Microsoft Office 365 government services, data backup software, subscriptions, and associated maintenance/support, for the period of September 1, 2024 through August 31, 2027, for an amount not to exceed \$2,700,000.

- b. Accept non-standard contract provisions as recommended by the Interim Chief Executive Officer for NMC.
- c. Authorize the Chief Executive Officer for NMC to sign order confirmations on an as-needed basis pursuant this Agreement over the period of September 1, 2024 through August 31, 2027.

8e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with AE & Associates, LLC, Page 22-23 (CONSENT)

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-15698) with AE & Associates, LLC for coding, audits, onsite training, and remote coding support services, extending the agreement an additional two (2) year period (August 1, 2025 through July 31, 2027) for a revised full agreement term of August 1, 2019 through July 31, 2027, and adding \$184,180 for a revised total agreement amount not to exceed \$873,796.

8f. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with CA Department of Health Care Services, Page 24-26 (CONSENT)

- a. Ratify execution by the Chief Executive Officer (“CEO”) for Natividad Medical Center (“Natividad”) or his designee of three Letters of Interest to the California Department of Health Care Services (“State DHCS”), confirming the interest of the County of Monterey d/b/a NMC (“County”) in working with State DHCS to participate in the Voluntary Rate Range Program for the period of January 1, 2023, to December 31, 2023, including providing a Medi-Cal managed care rate range Intergovernmental Transfer of Public Funds (“IGT”) to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments;
- b. Authorize the CEO for Natividad or his designee to execute the implementing IGT Agreement between the County and the State DHCS to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments for healthcare services rendered in the period of January 1, 2023, to December 31, 2023, plus a 20 % assessment fee applicable to non-exempt funds, pursuant to Sections 14164 and 14301.4 of the Welfare & Institutions Code, in substantially the same form as that which has been presented to the Board without significant change to its content;

8g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Claire Hartung MD, Page 27-28 (CONSENT)

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-15977) with Claire Hartung MD, Inc. to provide hospitalist services extending the term of the agreement by twenty-four months (October 1, 2024 to September 30, 2026) for a revised full agreement term August 26, 2022 to September 30, 2026 and adding \$100,000 for a revised amount not to exceed \$400,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to these agreements where the total amendments do not significantly change the scope of work, do not exceed 10% (\$30,000) of the original contract amount and do not increase the total contract amount above \$430,000.

8h. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Ian L. Atkinson MD, Inc., Page 29-30 (CONSENT)

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-

15976) with Ian L. Atkinson MD, Inc. to provide hospitalist services extending the term of the agreement by twenty-four months (October 1, 2024 to September 30, 2026) for a revised full agreement term August 26, 2022 to September 30, 2026, but with no change to the original amount not to exceed of \$300,000 in the aggregate; and

- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to these agreements where the total amendments do not significantly change the scope of work, do not exceed 10% (\$30,000) of the original contract amount and do not increase the total contract amount above \$330,000.

8i. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Lucile Packard Children’s Hospital (MFM & CAC), Page 31-32 (CONSENT)**

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement with Lucile Salter Packard Children’s Hospital at Stanford (LPCH) to provide maternal fetal medicine services and medical director services of the Child Advocacy Center (CAC) extending the term by twenty-five months (September 1, 2024 to September 30, 2026) for a revised full agreement term September 1, 2021 through September 30, 2026, and adding \$550,000 for a revised amount not to exceed \$1,276,880 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to this agreement where the amendments do not significantly change the scope of work, do not exceed 10% (\$34,848) of the original contract amount and do not increase the total contract amount above \$1,311,728.

8j. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Lucile Packard Children’s Hospital (ROP), Page 33-34 (CONSENT)**

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement with Lucile Salter Packard Children’s Hospital at Stanford (LPCH) to provide retinopathy of prematurity (ROP) screenings services, extending the term by twenty-five months (September 1, 2024 to September 30, 2026) for a revised full agreement term of September 1, 2018 to September 30, 2026 and adding \$100,000 for a revised not to exceed amount of \$370,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent 10% (\$9,000) of the original contract amount and do not increase the total contract amount above \$400,000.

8k. * **Approve for Submission to the Monterey County Board of Supervisors the Following Request to Transfer Funds from Natividad Medical Center Enterprise Fund, Page 35-36 (CONSENT)**

- a. Authorize the Auditor-Controller to complete the transfer of funds from Natividad Medical Center's Enterprise Fund NMC001-451-9600-8142 to the Capital Reserve Fund NMC002-404-9600-8142 in the amount of \$117,090,572 for major capital projects and equipment.
- b. Authorize the Auditor-Controller to complete the transfer of fund from NMC’s Enterprise Fund NMC001-451-9600-8142 to NMC Strategic Reserve Fund 3111, in the amount of \$8,500,000, to increase reserve funds available for NMC’s working capital for 30 days.

9. **Approve for Submission to the Monterey County Board of Supervisors the Following Award Job Order Contracts (JOC), which is in the final stages of negotiation** *Page 37-39 (Andrea Rosenberg)*
 - a. Award Job Order Contracts (JOC) to the lowest responsive bidders for Natividad Medical Center (NMC) with a one-year term from the date of signing by NMC. The contracts will have a minimum value of \$25,000 and a maximum value of \$6,023,368. The awarded contracts are as follows: NMC 2024-01 to Newton Construction and Management, and NMC 2024-02 to Angeles Contractor Incorporated.
 - b. Approve the Performance and Payment Bonds provided by Newton Construction and Management and Angeles Contractor Incorporated, each in the amount of \$6,023,368.
 - c. Authorize the Chief Executive Officer (CEO) of Natividad Medical Center to execute the Job Order Contracts for NMC 2024-01 with Newton Construction and Management and for NMC 2024-02 with Angeles Contractor Incorporated.

10. **Accept Oral Report from Natividad Chief Financial Officer** – *Daniel Leon, CFO*
 - a. June 2024 YTD Financial Reports *Page 40-52*

11. **Annual Accomplishments Report to Natividad Board of Trustees** – *Dr. Charles Harris, CEO and Administration Executive Team*

Staff will present to BoT annual accomplishments report highlighting events and accolades many departments within Natividad during the 2023-2024 FY.

12. **Nomination and Election of Board of Trustees Officers for the coming board year August 2024 – August 2025 Annual Meeting**
 - a. Chair
 - b. Vice Chair
 - c. Secretary-Treasurer

For each office, a board member may make a motion for election of a board member for that office. Motion will require a second. If there is more than one nominee, motion will be made and seconded for first candidate, followed by a motion to amend and seconded for an additional candidate. Motion to amend will be voted on first.

13. **Receive Oral Report from Natividad Chief Executive Officer** - *Dr. Charles Harris, CEO*

14. **Receive Oral Report from Natividad Chief of Staff** - *Dr. Valerie Vigil, COS*
 - a. 3rd Year Resident – Dr. Eleanor Battino

15. **Receive Oral Report from Natividad Chief Nursing Officer** - *Nancy Buscher, CNO*

16. **Closed Session Public Comment**

Closed Session may be held at the conclusion of the Board's Regular Agenda, or at any time during the course of the meeting, before or after the scheduled time, announced by the Chairperson of the Board. The public may comment on Closed Session items prior to the Board's recess to Closed Session.

The Board Recesses for Closed Session Agenda Items

17. Closed Session under Government Code Section 54950

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports.

The Board Reconvenes to Open Session on Public Agenda Items

- 18. Accept and approve July 2024 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. *Page 53-56***

Adjournment

**Next Board of Trustees Meeting
Friday, September 13, 2024
9:00 AM
Natividad Room
1st Floor, Building 200**



NMC Board of Trustees Regular Meeting

Friday, July 19, 2024

9:00 AM

NATIVIDAD ROOM

1st Floor, Building 200

MINUTES

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Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

Board of Trustees: Libby Downey, Marcia Atkinson, Dr. Valerie Vigil, Dr. Charles Harris, Supervisor Chris Lopez, Manuel Osorio, Simon Salinas, and Bettye Saxon

Absent: Sonia De La Rosa and Mitch Winick

NMC Staff/County: Stacy Saetta, Andrea Rosenberg, Nancy Buscher, Daniel Leon, Jeanne-Ann Balza, Cher Krause, Tammy Perez, Jennifer Williams, Hillary Fish, Nancy Majewski, Dr. Hu, and Noemi Breig

1. **Call to Order**

2. **Roll Call**

Present

*Libby Downey
Marcia Atkinson
Dr. Valerie Vigil
Dr. Charles Harris
Manuel Osorio
Simon Salinas
Bettye Saxon*

Absent

*Sonia De La Rosa
Supervisor Chris Lopez
Mitch Winick*

3. **Pledge of Allegiance**

4. **Additions and Corrections by Clerk**– Board Clerk

The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.

5. **Minutes**

- Approve the Minutes of June 14, 2024 Board of Trustees Meeting.

***MOTION:** Motion to approve the minutes of June 14, 2024, Board of Trustees Meeting, by Simon Salinas, seconded by Bettye Saxon, and approved unanimously.*

6. **Board Comments**

- *Board Member Libby Downey welcomed new Chief of Staff Dr. Vigil.*
- *Board Member Manuel Osorio wanted to thank the Prunedale Clinic staff for great service and attentiveness.*

7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

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8. **Consent Calendar**

Approve the following policies, procedures, rules, and regulations:

8a. Policies/Procedures/Forms/Manuals (listed and available upon request)

- Advanced Practice Professional Rules and Regulations

Policies/Manuals/Order Sets

No Changes

- 1:9306 Performance Improvement and Patient Safety (PIPS) Plan
- TPMG-011 Trauma Admission Guideline
- IC-455 Infection Prevention Plan Risk Assessment and Evaluation

Revised Policies

- 1:3780 CODE OB
- LDU-6170 Vaginal Birth After Cesarean
- LDU-6121 Outpatient Cervical Ripening
- 7:1400 Adverse Events and Unusual Occurrences: Governmental Reporting
- NURADM-0450 Discharge of Patient
- NURADM-0150 Admission of Patient
- 1:9303 Specialist and Services Available for Trauma Patients
- IC-320 Multidrug Resistant Organisms
- Patient Care Org Chart

Additions to Joint Conference

- NURADM-0800 Staffing Office
- IC-480 Computer Cleaning Policy

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8i of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

8b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Advanced Gastroenterology of Monterey County, (CONSENT)

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Fifth Amendment to the Professional and Call Coverage Services Agreement (A-14453) with Advanced Gastroenterology of Monterey County to provide gastroenterology services extending the term by fourteen months (August 1, 2024 to September 30, 2025) for a revised full agreement term of August 1, 2019 to September 30, 2025, and adding \$750,000 for a revised total not to exceed amount of \$4,000,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than 10% (\$65,000) of the original contract amount and do not increase the total contract amount above \$4,065,000.

- 8c. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Mohamed Kerala Serio, M.D., (CONSENT)**
- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Seventh Amendment to the Professional and Call Coverage Services Agreement (A-13611) with Mohamed Kerala Serio, M.D. to provide cardiology services, extending the term by fourteen months (August 1, 2024 to September 30, 2025) for a revised full agreement term of July 1, 2017 to September 30, 2025, and adding \$712,000 for a revised total not to exceed amount of \$5,032,000 in the aggregate; and
 - b. Authorize the Chief Executive Officer for NMC to sign up to three (3) future amendments to this agreement where the amendments do not significantly change the scope of work, do not cause an increase of more than 10% (\$122,000) of the original contract amount and do not increase the total contract amount above \$5,154,000.
- 8d. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Professional Research Consultants, Inc., (CONSENT)**
- Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Professional Research Consultants, Inc. for healthcare industry market research design, analysis, support, training and consulting services, extending the agreement an additional thirty-eight (38) month period (November 1, 2024 through December 31, 2027) for a revised full agreement term of November 1, 2023 through December 31, 2027), and adding \$320,000 for a revised total agreement amount not to exceed \$385,000.
- 8e. * **Approve for Submission to the Monterey County Board of Supervisors the Following Adopt Resolution for the Trauma Registrar Classification, (CONSENT)**
- a. Amend Personnel Policies and Practices Resolution (PPPR) No. 98-394 Appendices A and B to create the classification of Trauma Registrar with the salary range as indicated in Attachment A effective August 24, 2024;
 - b. Amend the FY 2024-25 Natividad Medical Center Adopted Budget (Fund 451-Dept. 9600-Unit 8340-Appropriation Unit NMC001) to add one (1) Management Analyst II position and reallocate two (2) Administrative Services Assistant positions and one (1) Health Information Management Coder II position to three (3) Trauma Registrar positions as indicated in Attachment A effective August 24, 2024; and
 - c. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management (HRM) System.
- 8f. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Coding & Consulting Services LLC, (CONSENT)**
- Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for U.S.-based remote medical record coding and consulting services with no change to the term of Agreement (August 22, 2016 through August 21, 2024) and adding \$700,000 for a revised total agreement amount not to exceed \$5,005,000.
- 8g. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Coding & Consulting Services, LLC, (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Healthcare Coding & Consulting Services, LLC for U.S. based remote medical record coding and consulting services at NMC for an amount

- not to exceed \$600,000 with an agreement term August 22, 2024 through August 21, 2026.
- b. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than 10% (\$60,000) of the original cost of the agreement, for total contract liability of (\$660,000).

8h. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Universal Protection Services LP, (CONSENT)**

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal & amendment No. 3 to the agreement (A-15371) with Universal Protection Services LP dba Allied Universal Security Services pursuant to the Request for Proposal (RFP) #10744 for uniformed security guard services, extending the agreement an additional two (2) year period (July 1, 2024 through June 30, 2026) for a revised full agreement term of July 1, 2021 through June 30, 2026, and adding \$3,907,029 for a revised total agreement amount not to exceed \$10,207,029.

8i. * **Approve for Submission to the Monterey County Board of Supervisors the Following Adopt Resolution for the Clinical Informatics Manager Classification, (CONSENT)**

- a. Amend Personnel Policies and Practices Resolution (PPPR) No. 98-394 Appendices A and B to create the classification of Clinical Informatics Manager with the salary range as indicated in Attachment A effective August 24, 2024;
- b. Amend the FY 2024-25 Natividad Medical Center Adopted Budget (Fund 451-Dept. 9600-Unit 8351-Appropriation Unit NMC001) to reallocate one (1) Nursing Services Unit Manager position to one (1) Clinical Informatics Manager position as indicated in Attachment A effective August 24, 2024; and
- c. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management (HRM) System.

MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contract items 8a-8i, moved by Bettye Saxon, seconded by Simon Salinas, and approved unanimously.

9. **Accept Oral Report from Natividad Chief Financial Officer – Daniel Leon, CFO**

- a. May 2024 YTD Financial Reports

MOTION: Motion to accept the May 2024 Financial Report, moved by Simon Salinas, seconded by Manuel Osorio, and approved unanimously.

Board Member Supervisor Chris Lopez joined the meeting.

10. **Receive Oral Report from Natividad Chief Executive Officer - Dr. Charles Harris, CEO**

11. **Nominate and recommend to Board of Supervisors the Initial Appointment of One New Member to the Board of Trustees. – Simon Salinas, Committee Chair**

Nominate and recommend to the Board of Supervisors the appointment of the following member to the Board of Trustees for a First, One-Year Term, effective upon appointment:

1. Kerry Varney

MOTION: Motion to nominate and recommend to Board of Supervisors the Initial Appointment of Kerry Varney, New Member to the Board of Trustees, moved by Manuel Osorio, seconded by Marcia Atkinson, and approved unanimously.

As per the BOT bylaws, an appointed BOT member serves for an initial term of one year, as a trial period for the BOT member and the BOT. Thereafter, with the consent of the BOT member and with the recommendation of the BOT, such appointed BOT member may serve a term of three (3) years, and may serve up to two (2) additional consecutive three (3) year terms if re-appointed by the Board of Supervisors. The BOT Governance and Nominating Committee have submitted the names appearing above for the BOT's consideration.

12. **Receive Oral Report from Natividad Chief of Staff - Dr. Valerie Vigil, COS**
 - a. 3rd Year Resident – Dr. Chun Ning Hu
13. **Receive Oral Report from Natividad Chief Nursing Officer - Nancy Buscher, CNO**
14. **Closed Session Public Comment**

Closed Session may be held at the conclusion of the Board's Regular Agenda, or at any time during the course of the meeting, before or after the scheduled time, announced by the Chairperson of the Board. The public may comment on Closed Session items prior to the Board's recess to Closed Session.

The Board Recesses for Closed Session Agenda Items

15. **Closed Session under Government Code Section 54950**
 - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports.

The Board Reconvenes to Open Session on Public Agenda Items

16. **Accept and approve June 2024 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.**

MOTION: Motion to accept the report on June 2024 Credentials Report, moved by Bettye Saxon, seconded by Supervisor Chris Lopez, and approved unanimously.

Adjournment: With no other business before the Board, the meeting was adjourned at 9:51 am

Recorded by Noemi Breig

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Luminex Corporation Agreement

Legistar Number: _____

..Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Luminex Corporation for preventative maintenance and repair services at NMC for an amount not to exceed \$10,000 with an agreement term September 1, 2024 through August 31, 2025.
- b. Approve the NMC’s Chief Executive Officer’s recommendation to accept non-standard indemnification provisions within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Luminex Corporation for preventative maintenance and repair services at NMC for an amount not to exceed \$10,000 with an agreement term September 1, 2024 through August 31, 2025.
- b. Approve the NMC’s Chief Executive Officer’s recommendation to accept non-standard indemnification provisions within the agreement.

SUMMARY/DISCUSSION:

Luminex Verigene is an instrument in Microbiology at Natividad Medical Center Laboratory. It is a qualitative multiplexed in vitro diagnostic test for simultaneous detection and identification of potentially pathogenic gram negative and resistance markers, and gram-positive bacteria which may cause bloodstream infection.

Service contract is needed to continue lab operation without delay and compromising patient care. The service contract includes troubleshooting, calling hotline and changing parts as needed. Having the service contract will save Natividad Medical Center for emergency repair which is very expensive.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC’s Finance Committee and by its Board of Trustees on August 9, 2024.

FINANCING:

The cost for this agreement is \$10,000 of which \$8,500 is included in the FY 2024-25 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC’s Enterprise Fund 451-9600-6321.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Preventive maintenance and service hotline available at all times is a required service for our lab instruments to ensure effective treatments are being rendered in the best possible manner and to prevent delay of results.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Arthur T. Tiongson, Clinical Laboratory Manager, 772-7660
Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:
Luminex Corporation Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Clinical Preceptorship Agreement with Touro University - California

Legistar Number: _____

..Title

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a Preceptorship Agreement with Touro University – California for rotation of Osteopathic Medicine students at NMC with an agreement term retroactive to January 1, 2023 through December 31, 2028.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a Preceptorship Agreement with Touro University – California for rotation of Osteopathic Medicine students at NMC with an agreement term retroactive to January 1, 2023 through December 31, 2028.

SUMMARY/DISCUSSION:

For more than 10 years, a cohort of medical students from Touro University have spent their third-year clinical clerkships at NMC. Currently NMC has 10 medical students each year doing their core clinical rotations in medicine, family medicine, pediatrics, surgery, orthopedics, and OB/GYN. Having medical students on the teams contributes to our clinical learning environment, enhancing teaching opportunities for residents and faculty, which is one of the big attractions of joining NMC's medical staff.

This partnership is mutually beneficial, allowing a cohort of students to learn and receive mentorship from residents and faculty in a county hospital who are committed to the mission of serving this community. This serves as a pipeline for future residents and attending physicians. In the last 2 years NMC has had Touro California graduates in the residency at NMC and one Touro graduate hired to the Vituity group that staffs the NMC Emergency Room (ER).

In return for helping educate their students, Touro University medical school provides financial support for our educational administrative staff, as well as free faculty development services for our clinical teachers.

This agreement is being renewed as it expired when contract staff were out on leave. The reimbursement rate for NMC was increased during the renewal process.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on August 9, 2024.

FINANCING:

NMC receives a \$48,000 payment per agreement year for this agreement from Touro University - California. In addition, NMC also receives a \$750 payment per student for each four-week clinical rotation.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This program provides future physicians with an excellent clinical experience at NMC. As a result, some of these students return to practice here, either for residency training or as attendings in other specialties, strengthening the pool of medical professionals in the area, and thereby further enhancing healthcare opportunities for Monterey County residents. The presence of medical students enhances the clinical learning environment for our residents and attending physicians by creating a more academic atmosphere with an emphasis on teaching and practicing evidence-based medicine, which contributes to an increased quality of care for our patients.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Melissa Nothnagle, Residency Director, 755-4201
Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:
Clinical Preceptorship Agreement with Touro University

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Software House International Agreement

Legistar Number:

..Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a State and Local Agency Server and Cloud Enrollment Agreement with Software House International (SHI), a Microsoft licensing reseller, for Microsoft Office 365 government services, data backup software, subscriptions, and associated maintenance/support, for the period of September 1, 2024 through August 31, 2027, for an amount not to exceed \$2,700,000.
- b. Accept non-standard contract provisions as recommended by the Interim Chief Executive Officer for NMC.
- c. Authorize the Chief Executive Officer for NMC to sign order confirmations on an as-needed basis pursuant this Agreement over the period of September 1, 2024 through August 31, 2027.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a State and Local Agency Server and Cloud Enrollment Agreement with Software House International (SHI), a Microsoft licensing reseller, for Microsoft Office 365 government services, data backup software, subscriptions, and associated maintenance/support, for the period of September 1, 2024 through August 31, 2027, for an amount not to exceed \$2,700,000.
- b. Accept non-standard contract provisions as recommended by the Interim Chief Executive Officer for NMC.
- c. Authorize the Chief Executive Officer for NMC to sign order confirmations on an as-needed basis pursuant this Agreement over the period of September 1, 2024 through August 31, 2027.

SUMMARY/DISCUSSION:

Natividad Medical Center (NMC) relies on Microsoft software and online services to operate its computers, servers, IT applications, and other digital capabilities. This encompasses Microsoft Windows (computers and servers), Microsoft Office Suite (word processing, spreadsheets and presentations), Microsoft Exchange (email), SQL Server (databases), Microsoft SharePoint Online (collaboration) and remote access, amongst others. Over the last decade, NMC has made significant investments in these product licenses. Maintaining our agreements with Microsoft are essential to preserving our software investments and supporting hospital computing operations. Approval to execute both enrollment agreements will allow NMC to maintain licensing and online services for 1968 workforce members (staff, contractors).

NMC, in consultation with Gartner Research, sought the most aggressive pricing our three-year renewal. The County of Riverside (CA) has negotiated an agreement with Microsoft that over 600 State and local agencies are currently leveraging. It entitles NMC to join the lowest cost tier (D) typically reserved for large organizations with an additional discount averaging 7%. It ranks as one of the most favorably discounted Microsoft agreement in the U.S.

Microsoft licenses are commonly purchased through an authorized reseller, not through Microsoft directly. At this time NMC seeks to procure the licenses associated with both Microsoft Enrollment agreements through the reseller Software House International (SHI). This request includes that

authorization along with the quotes to cover the costs which are based on current counts of licenses in use.

Per the terms and conditions within the agreements, Natividad is allowed to install additional product licenses, including cloud (online) licenses, for new users as they come on board, but is required to perform an annual "True-Up" to identify the number of licenses actually in use at the end of each year and to pay any difference which may have been incurred for that year. This capability is in the best interest of the County as it mitigates the potential of over purchasing costly licenses up front. The cost of the annual True-Up is variable and based on the type and quantity of licensing and services consumed but the amount requested for future True-ups is based on past costs for True-ups.

Due to the annual fluctuation of the number of Natividad employees, it is recommended that the Chief Information Officer for NMC have the authority to increase the number of licenses and storage capacity, as-needed, over the term of the agreement to accommodate any staff increases that may occur.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel reviewed and approved this Enterprise Agreement as to form, and the Auditor-Controller reviewed and approved as to payment provisions. The Enterprise Agreement was reviewed and approved by NMC's Finance Committee and by its Board of Trustees on August 9, 2024.

FINANCING:

The total cost for this agreement is \$2,700,000, of which \$900,000 has been included in the Fiscal Year 2024-25 Adopted Budget. Amounts for remaining years of the Agreement will be included in those budgets as appropriate. Funding will be provided from NMC's Enterprise Fund 451-9600-6408.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This payment facilitates the maintenance and support of NMC's Microsoft systems and applications that support NMC's patient care systems and hospital computing operations.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Ari Entin, Chief Information Officer, 831-783-2564
Approved by: Charles R Harris, Chief Executive Officer, 831-783-2504

Attachments:
Microsoft Enterprise Enrollment Program Agreement
Microsoft Server Cloud Enrollment Program Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

AE & Associates, LLC Amendment No. 4

Legistar Number: _____

..Title

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-15698) with AE & Associates, LLC for coding, audits, onsite training, and remote coding support services, extending the agreement an additional two (2) year period (August 1, 2025 through July 31, 2027) for a revised full agreement term of August 1, 2019 through July 31, 2027, and adding \$184,180 for a revised total agreement amount not to exceed \$873,796.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-15698) with AE & Associates, LLC for coding, audits, onsite training, and remote coding support services, extending the agreement an additional two (2) year period (August 1, 2025 through July 31, 2027) for a revised full agreement term of August 1, 2019 through July 31, 2027, and adding \$184,180 for a revised total agreement amount not to exceed \$873,796.

SUMMARY/DISCUSSION:

In addition to the increase with audit reviews to ensure that all regulatory and coding assignments are accurate, NMC has a need for additional services such as Trauma Registry services and Family Practice Clinical coding which requires specialized state knowledge and expertise when appending service codes.

The service that AE & Associates, LLC provides to NMC ensures that the submission for reimbursement is accurate and the data submission to public entities meets the state standards and requirements. The appending of medical codes is based on the treatment and services provided to the patient. Patients are able to obtain resources and apply for other services to sustain their daily living.

Lastly, the difficulty with recruitment of qualified licensed coders in the various categories of coding complication, ongoing updates, third party reviews to ensure transparency has made it challenging for NMC.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 4 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 4 has also been reviewed and approved by NMC’s Finance Committee and by its Board of Trustees on August 9, 2024.

FINANCING:

The cost for this amendment No. 4 is \$184,180 of which \$184,180 is included in the FY 2024-25 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC’s Enterprise Fund 451-9600-6613.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

NMC has employed licensed coders and is a resident within Monterey County. They are dedicated and well versed in their profession of expertise.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Kim Williams-Neal, Director of Health Information Management, 783-2440

Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

- AE & Associates, LLC Amendment 4
- AE & Associates, LLC Amendment 3
- AE & Associates, LLC Amendment 2
- AE & Associates, LLC Amendment 1
- AE & Associates, LLC Agreement

Attachments on file with the Clerk of the Board

TITLE:

- a. Ratify execution by the Chief Executive Officer (“CEO”) for Natividad Medical Center (“Natividad”) or his designee of three Letters of Interest to the California Department of Health Care Services (“State DHCS”), confirming the interest of the County of Monterey d/b/a NMC (“County”) in working with State DHCS to participate in the Voluntary Rate Range Program for the period of January 1, 2023, to December 31, 2023, including providing a Medi-Cal managed care rate range Intergovernmental Transfer of Public Funds (“IGT”) to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments;
- b. Authorize the CEO for Natividad or his designee to execute the implementing IGT Agreement between the County and the State DHCS to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments for healthcare services rendered in the period of January 1, 2023, to December 31, 2023, plus a 20 % assessment fee applicable to non-exempt funds, pursuant to Sections 14164 and 14301.4 of the Welfare & Institutions Code, in substantially the same form as that which has been presented to the Board without significant change to its content;

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Ratify execution by the Chief Executive Officer (“CEO”) for Natividad Medical Center (“Natividad”) or his designee of three Letters of Interest to the California Department of Health Care Services (“State DHCS”), confirming the interest of the County of Monterey d/b/a NMC (“County”) in working with State DHCS to participate in the Voluntary Rate Range Program for the period of January 1, 2023, to December 31, 2023, including providing a Medi-Cal managed care rate range Intergovernmental Transfer of Public Funds (“IGT”) to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments;
- b. Authorize the CEO for Natividad or his designee to execute the implementing IGT Agreement between the County and the State DHCS to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments for healthcare services rendered in the period of January 1, 2023, to December 31, 2023, plus a 20 % assessment fee applicable to non-exempt funds, pursuant to Sections 14164 and 14301.4 of the Welfare & Institutions Code, in substantially the same form as that which has been presented to the Board without significant change to its content;

SUMMARY/DISCUSSION:

DHCS administers the Medi-Cal program, under which health care services are provided to qualified low-income persons. Inpatient and outpatient hospital services are a covered benefit under the Medi-Cal program, subject to utilization controls. Existing law provides for Medi-Cal payments to hospitals.

An IGT is an elective transfer of eligible local dollars to the State DHCS in support of the Medi-Cal program, which is authorized in accordance with Section 14164 and other provisions of the Welfare and Institutions Code that are typically program specific. If the State accepts the transfer, the State shall obtain Federal Financial Participation (“FFP”) to the full extent permitted by federal law.

In the past, NMC has voluntarily provided IGTs to DHCS in support of the Medi-Cal managed care program as authorized pursuant to Section 14301.4 of the Welfare and Institutions Code. The local fund transfers are effectuated pursuant to an IGT agreement (and an IGT fee assessment agreement if applicable) between the State DHCS and the participating public provider/entity. The opportunity to participate in providing such voluntary IGTs allows for the use of local dollars to make increased payments from plans available to public providers such as NMC to preserve and strengthen the availability and quality of services provided by such providers. In Monterey County, the Monterey-Santa Cruz-Merced Managed Medical Care Commission d/b/a Central California Alliance for Health (“CAAH”) is the local County Organized Health System, which has an existing agreement with NMC to provide clinical and other medical care services covered by Medi-Cal to enrollees of the Plan. NMC also provides services to Medi-Cal managed care enrollees of the Fresno-Kings-Madera Regional Health Authority d/b/a CalViva Health (“CalViva”). NMC last participated in the voluntary Rate Range IGT program for the 2021-2022 rate period.

In order to participate in the voluntary Rate Range IGT program relating to the Medi-Cal managed care capitation rates for the period of January 1, 2023, to December 31, 2023, State DHCS has requested the execution of an IGT Agreement for the amount of IGTs based on relevant enrollment figures and includes a 20% assessment fee applicable to non-exempt funds as determined by State DHCS. Additionally, the voluntary Rate Range IGT program will extend to apply to managed care capitation rates with respect to certain Medi-Cal enrollees with unsatisfactory immigration status (“UIS”). While the State is providing full scope coverage under Medi-Cal managed care for these UIS enrollees, the available FFP is lower relative to other enrollees due to their “limited scope” coverage status under federal law. Rather than determine and pay only the federally matchable portion of the UIS rate range amounts, DHCS opted to compute and pay full rate range amounts. As only a portion of the UIS rate range payment is eligible for FFP, much of the remaining payment will consist of unmatched IGT amounts. The 20% assessment fee will be fully applied to the associated IGTs as well.

DHCS will perform periodic reconciliations using actual enrollment figures, including actual member months per rate category. The reconciliations can result in increased or decreased IGT amounts from NMC, and, correspondingly, the available amounts of rate range payments will vary. The enrollment figures will be considered final two years after December 31, 2023. The IGT Agreement estimated due date is November 22, 2024. The transfers are expected to occur in the first and second quarters of calendar year 2025.

Additionally, amendments to the current Health Plan-Provider Agreement between NMC and CAAH, as well as execution of a Health Plan-Provider Agreement between NMC and CalViva, will be necessary to provide for the negotiated payment increases for services rendered during

the period of January 1, 2023, to December 31, 2023. The health plans are expected to present these amendments to NMC for review in the near future, after which NMC will seek Board approval to execute.

The Board could opt not to participate, in which case NMC and the County would be precluded from participating in the IGT program for the period of January 1, 2023, to December 31, 2023.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved the IGT Agreement as to legal form. The Auditor-Controller has reviewed and approved the Agreement as to fiscal provisions. The IGT Agreement and the Health Plan-Provider Amendment and Agreement will be submitted for review to the NMC Finance Committee and the Board of Trustees on August 9, 2024.

FINANCING:

The expected IGT transfer will be financed by NMC. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The opportunity to participate in an IGT allows for the use of local dollars to obtain the federal matching in payments designed for public providers such as NMC and preserve and strengthen the safety net services in Monterey County.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Daniel Leon, Chief Financial Officer 783-2561
Approved by: Charles R. Harris, MD, Chief Executive Officer, 783-2504

Attachments:
Letters of Interest to DHCS
CY 2023 IGT Agreement # 23-0028

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Claire Hartung MD, Inc. First Amendment

TITLE:

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-15977) with Claire Hartung MD, Inc. to provide hospitalist services extending the term of the agreement by twenty-four months (October 1, 2024 to September 30, 2026) for a revised full agreement term August 26, 2022 to September 30, 2026 and adding \$100,000 for a revised amount not to exceed \$400,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to these agreements where the total amendments do not significantly change the scope of work, do not exceed 10% (\$30,000) of the original contract amount and do not increase the total contract amount above \$430,000.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-15977) with Claire Hartung MD, Inc. to provide hospitalist services extending the term of the agreement by twenty-four months (October 1, 2024 to September 30, 2026) for a revised full agreement term August 26, 2022 to September 30, 2026 and adding \$100,000 for a revised amount not to exceed \$400,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to these agreements where the total amendments do not significantly change the scope of work, do not exceed 10% (\$30,000) of the original contract amount and do not increase the total contract amount above \$430,000.

SUMMARY/DISCUSSION:

NMC operates medical surgical units and an acute rehabilitation unit that provide direct patient care to hospitalized patients 24 hours a day, 7 days a week. In order to ensure sufficient staffing of these critical units with at least four physicians during the day and one physician at night who are immediately available to provide patient care, it requires a team of employee and independent contractor physicians, known as hospitalists. NMC wishes to amend its agreement with Claire Hartung MD Inc., for a which Dr. Claire Hartung, a board-certified family medicine physician, the hospitalist services. Dr. Hartung also provides patient care and the supervision of residents in the labor and delivery unit for the family medicine residency program from time to time as needed. NMC has obtained an independent opinion of fair market value supporting the payment terms.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by NMC's Finance Committee and Board of Trustees.

FINANCING:

The cost of this Amendment is \$100,000. The total not to exceed amount of the Agreement is \$400,000 for the period August 26, 2022 to September 30, 2026. The actual cost is contingent upon Dr. Hartung's level of participation in the panel which fluctuates based on patient volumes

and her availability. \$150,000 is included in the Fiscal Year 2024/2025 Adopted Budget. Funding will be provided from NMC's Enterprise Fund 451-9600-6608.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs to delivery reliable and high-quality patient care which improves the health and quality of life for patients and their families.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Dr. Charles R. Harris, Chief Executive Officer, 783.2553

Attachments:

First Amendment
Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Ian L. Atkinson MD, Inc. First Amendment

TITLE:

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-15976) with Ian L. Atkinson MD, Inc. to provide hospitalist services extending the term of the agreement by twenty-four months (October 1, 2024 to September 30, 2026) for a revised full agreement term August 26, 2022 to September 30, 2026, but with no change to the original amount not to exceed of \$300,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to these agreements where the total amendments do not significantly change the scope of work, do not exceed 10% (\$30,000) of the original contract amount and do not increase the total contract amount above \$330,000.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-15976) with Ian L. Atkinson MD, Inc. to provide hospitalist services extending the term of the agreement by twenty-four months (October 1, 2024 to September 30, 2026) for a revised full agreement term August 26, 2022 to September 30, 2026, but with no change to the original amount not to exceed of \$300,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to these agreements where the total amendments do not significantly change the scope of work, do not exceed 10% (\$30,000) of the original contract amount and do not increase the total contract amount above \$330,000.

SUMMARY/DISCUSSION:

NMC operates medical surgical units and an acute rehabilitation unit that provide direct patient care to hospitalized patients 24 hours a day, 7 days a week. In order to ensure sufficient staffing of these critical units with at least four physicians during the day and one physician at night who are immediately available to provide patient care, it requires a team of employee and independent contractor physicians, known as hospitalists. NMC wishes to amend its agreement with Ian L. Atkinson MD Inc., for a which Dr. Ian Atkinson, a board-certified family medicine physician, provides the hospitalist services. NMC has obtained an independent opinion of fair market value supporting the payment terms.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by NMC's Finance Committee and Board of Trustees.

FINANCING:

There is no cost for this Amendment. The total not to exceed amount of the Agreement is \$300,000 for the period August 26, 2022 to September 30, 2026. The actual cost is contingent upon Dr. Atkinson's level of participation in the panel which fluctuates based on patient volumes and availability. NMC has agreements with multiple providers to ensure sufficient coverage of the hospitalist service where the total expenditure will not exceed \$350,000 annually which is

included in Fiscal Year 2024/2025 Adopted Budget. Funding will be provided from NMC's Enterprise Fund 451-9600-6608.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs to delivery reliable and high-quality patient care which improves the health and quality of life for patients and their families.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Dr. Charles R. Harris, Chief Executive Officer, 783.2553

Attachments:

First Amendment
Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Lucile Salter Packard Children's Hospital Third Amendment

..Title

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH) to provide maternal fetal medicine services and medical director services of the Child Advocacy Center (CAC) extending the term by twenty-five months (September 1, 2024 to September 30, 2026) for a revised full agreement term September 1, 2021 through September 30, 2026, and adding \$550,000 for a revised amount not to exceed \$1,276,880 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to this agreement where the amendments do not significantly change the scope of work, do not exceed 10% (\$34,848) of the original contract amount and do not increase the total contract amount above \$1,311,728.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH) to provide maternal fetal medicine services and medical director services of the Child Advocacy Center (CAC) extending the term by twenty-five months (September 1, 2024 to September 30, 2026) for a revised full agreement term September 1, 2021 through September 30, 2026, and adding \$550,000 for a revised amount not to exceed \$1,276,880 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) amendments to this agreement where the amendments do not significantly change the scope of work, do not exceed 10% (\$34,848) of the original contract amount and do not increase the total contract amount above \$1,311,728.

SUMMARY/DISCUSSION:

NMC offers comprehensive maternal care services including antepartum, intrapartum and postpartum care to women in Monterey County. To help reduce maternal mortality and morbidity, the American College of Obstetricians and Gynecologist established maternal levels of care and recommends Level III maternal centers have board certified maternal fetal medicine (MFM) physicians available for consultation and management of highly complex, critically ill, or unstable maternal patients.

The County operates the Sally P. Archer Child Advocacy Center and Bates-Eldredge Child Sexual Abuse Clinic (CAC) located at NMC in the Barnet J. Segal Outpatient Center where Physicians perform medical-legal examinations to evaluate cases of suspected or actual child abuse to provide documented evidence to assist in the prosecution of criminal cases. NMC must arrange for a qualified medical director for general administration of the day-to-day operations,

development of the services, review of policies and supervision of the ancillary services in the CAC.

NMC would like to amend its agreement with LPCH to provide the same services without interruption. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The Amendment has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The cost for this amendment is \$550,000. The total not to exceed amount of this agreement is \$1,276,880. \$280,000 is included in the Fiscal Year 2024/2025 Adopted Budget. The remaining amount will be budgeted in subsequent fiscal years. Funding will be provided from NMC's Enterprise Fund 451-9600-6608.

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 758-2506

Approved by: Dr. Charles R. Harris, Chief Executive Officer, 783-2551

Attachments:

Third Amendment

Second Amendment

First Amendment

Agreement

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Lucile Salter Packard Children’s Hospital Third Amendment

..Title

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement with Lucile Salter Packard Children’s Hospital at Stanford (LPCH) to provide retinopathy of prematurity (ROP) screenings services, extending the term by twenty-five months (September 1, 2024 to September 30, 2026) for a revised full agreement term of September 1, 2018 to September 30, 2026 and adding \$100,000 for a revised not to exceed amount of \$370,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent 10% (\$9,000) of the original contract amount and do not increase the total contract amount above \$400,000.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement with Lucile Salter Packard Children’s Hospital at Stanford (LPCH) to provide retinopathy of prematurity (ROP) screenings services, extending the term by twenty-five months (September 1, 2024 to September 30, 2026) for a revised full agreement term of September 1, 2018 to September 30, 2026 and adding \$100,000 for a revised not to exceed amount of \$370,000 in the aggregate; and
- b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent 10% (\$9,000) of the original contract amount and do not increase the total contract amount above \$400,000.

SUMMARY/DISCUSSION:

NMC operates a Level III Neonatal Intensive Care Unit (NICU) that provides stabilization of the initially ill newborn and intermediate intensive care as well as continuing care for growing newborns. Retinopathy of prematurity (ROP) is a potentially blinding disease caused by abnormal development of retinal blood vessels in premature infants. NMC has an agreement with LPCH to provide specialized physicians for the initial evaluation of high-risk premature infants in the NICU in accordance with the American Academy of Ophthalmology.

NMC wishes to amend the agreement to extend the term so that LPCH can continue to provide this critical service for its patients. NMC has obtained an independent opinion of fair market value supporting the payment terms.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by Natividad’s Finance Committee and Board of Trustees.

FINANCING:

The cost of this Amendment is \$100,000. The total cost of this Agreement is \$370,000 for the period September 1, 2018 to September 30, 2026. \$50,000 is included in the Fiscal Year 2024/2025 adopted budget. The remaining balance will be budgeted in the subsequent fiscal year. Funding will be provided from NMC's Enterprise Fund 451-9600-6608.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for a Level III NICU and provide Natividad with the additional support it needs to provide reliable and high-quality patient care which improves the health and quality of life for patients and their families.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Dr. Charles R. Harris, Chief Executive Officer, 783.2551

Attachments:

- Third Amendment
- Second Amendment
- First Amendment
- Agreement

Attachments on File at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS

Transfer of Funds from Natividad Medical Center’s Enterprise Fund 451 to Capital Reserve Fund 404 and to NMC’s Strategic Reserve Fund 3111.

..Title

- a. Authorize the Auditor-Controller to complete the transfer of funds from Natividad Medical Center's Enterprise Fund NMC001-451-9600-8142 to the Capital Reserve Fund NMC002-404-9600-8142 in the amount of \$117,090,572 for major capital projects and equipment.
- b. Authorize the Auditor-Controller to complete the transfer of fund from NMC’s Enterprise Fund NMC001-451-9600-8142 to NMC Strategic Reserve Fund 3111, in the amount of \$8,500,000, to increase reserve funds available for NMC’s working capital for 30 days.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Auditor-Controller to complete the transfer of funds from Natividad Medical Center's Enterprise Fund NMC001-451-9600-8142 to the Capital Reserve Fund NMC002-404-9600-8142 in the amount of \$117,090,572 for major capital projects and equipment.
- b. Authorize the Auditor-Controller to complete the transfer of fund from NMC’s Enterprise Fund NMC001-451-9600-8142 to NMC’s Strategic Reserve Fund 3111, in the amount of \$8,500,000, to increase reserve funds available for NMC’s working capital for 30 days.

SUMMARY/DISCUSSION:

Natividad Medical Center’s Appropriation Unit NMC002, Fund 404, was created for the funding support of NMC’s major capital projects and expenditures. NMC requests authorization for the transfer of funds for the following capital project; attached listing.

The request for a \$8.5M transfer to NMC’s Strategic Reserve is to increase its balance from presently \$25.0M to \$33.5M. The adjusted new balance will reflect a 30-day working capital reserve which is the intended target for the Strategic Reserve.

OTHER AGENCY INVOLVEMENT:

None

FINANCING:

This request is for the transfer of funds between appropriation units only. There is no negative impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This request ensures appropriation units are funded at the levels necessary for efficiency and effectiveness.

- Economic Development
- Administration
- Health & Human Services
- Infrastructure

Public Safety

Prepared by: Daniel Leon, Chief Financial Officer, 831-783-2561

Approved by: Charles R. Harris, Chief Executive Officer, 831-783-2504

Attachments:

Major Capital Projects and Expenditures

..Title

- a. Award Job Order Contracts (JOC) to the lowest responsive bidders for Natividad Medical Center (NMC) with a one-year term from the date of signing by NMC. The contracts will have a minimum value of \$25,000 and a maximum value of \$6,023,368. The awarded contracts are as follows: NMC 2024-01 to Newton Construction and Management, and NMC 2024-02 to Angeles Contractor Incorporated.
- b. Approve the Performance and Payment Bonds provided by Newton Construction and Management and Angeles Contractor Incorporated, each in the amount of \$6,023,368.
- c. Authorize the Chief Executive Officer (CEO) of Natividad Medical Center to execute the Job Order Contracts for NMC 2024-01 with Newton Construction and Management and for NMC 2024-02 with Angeles Contractor Incorporated.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Award Job Order Contracts (JOC) to the lowest responsive bidders for Natividad Medical Center (NMC) with a one-year term from the date of signing by NMC. The contracts will have a minimum value of \$25,000 and a maximum value of \$6,023,368. The awarded contracts are as follows: NMC 2024-01 to Newton Construction and Management, and NMC 2024-02 to Angeles Contractor Incorporated.
- b. Approve the Performance and Payment Bonds provided by Newton Construction and Management and Angeles Contractor Incorporated, each in the amount of \$6,023,368.
- c. Authorize the Chief Executive Officer (CEO) of Natividad Medical Center to execute the Job Order Contracts for NMC 2024-01 with Newton Construction and Management and for NMC 2024-02 with Angeles Contractor Incorporated.

SUMMARY/DISCUSSION:

Public Contract Code Section 20128.5 provides that counties may award annual contracts for repair, remodeling, or other repetitive work to be done according to unit prices. This is commonly referred to as Job Order Contracting (JOC) and is typically done by developing a construction task catalog that is then competitively bid. JOC is an indefinite quantity contract pursuant to which the contractor will perform a variety of projects, consisting of specific construction tasks, providing an alternative procurement method for completing public works projects, which improves economy and efficiency in completing many public works projects, including urgent and time-sensitive projects. The price of an individual project will be determined by multiplying the preset unit prices and the appropriate quantities by the appropriate adjustment factor. The adjustment factor will vary depending upon the location of the work and the time at which the work will be performed (normal working hours versus other than normal working hours).

On September 17, 2013, the Board adopted the Monterey County Job Order Contracting Policy Guidelines, constituting the order of the Board approving Job Order Contracts pursuant to Public Contract Code Section 20128.5.

The most current annual NMC JOC Projects were advertised, and bids were opened on July 30, 2024. The lowest responsive and responsible bidder is determined by the award criteria figure. The lowest responsive bidders were Newton Construction and Management and Angeles Contractor Incorporated.

Each contractor has represented that its workforce consists primarily of Monterey Bay Area residents or has certified to make a good faith effort to employ Monterey Bay Area residents on each Job Order proposal in compliance with Section 5.08.120 of the Monterey County Code. Additionally, each contractor has an office located within Monterey County.

In conjunction with NMC staff, the Gordian Group serves as JOC program administrators under an amended GPO contract through Sourcewell as approved by the Board of Supervisors last on September 29, 2020.

For the Natividad Medical Center JOC projects, Natividad Medical Center recommends awarding contracts to two separate contractors to allow the Department the option to use the alternate contractor if the other contractor is deemed nonresponsive or has poor performance and to have work performed concurrently. Currently, Natividad Medical Center requests two JOC contract awards.

All two of these JOC contracts will be signed and therefore effective upon the first JOC project's initiation, and from that point, the two JOC contracts for 2024-25 shall be in effect for a one (1) year period from the date when NMC signs the two contracts. However, if during the one (1) year contract period, payments by County to Contractor reach the maximum amount payable, all contracts shall terminate. The County will not issue any new Job Order Projects under these contracts after the one (1) year term expires and will likely issue a new JOC bid package for new contracts for 2025-2026. Any Job Order authorized prior to the expiration of these two contracts must be completed within the time specified in the individual project Job Order documents. In the event a scheduled completion for any Job Order extends beyond the term of the contract, the term of the associated contract shall continue in effect and be applicable for such Job Orders until that JOB order has been completed to the satisfaction of NMC.

Due to the potential project scopes and project range, contractors were each required to provide performance and payment bonds in the amount of \$6,023,368 to provide for JOC efficiency, maintaining control of contractor performance, as well as limiting potential risk to the County.

Any Job Order that exceeds \$1,000,000 will be brought to the Capital Improvement Committee (CIC) prior to the issuance of a notice to proceed. Natividad Medical Center will provide JOC status reports to the CIC summarizing issued Job Orders, including scope, cost, schedule, and source of previously appropriated/expended funds. The JOC contracts will provide another mechanism to accomplish work that fits within the JOC guidelines. Projects that do not meet JOC criteria or are not a good fit for JOC will continue to be completed using other procurement processes, such as the typical design/bid/build process.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved payment provisions.

FINANCING:

Expenditures for Job Order Contracts will remain within the approved capital projects and operational budgets for FY 2024-25. Future fiscal year capital and operational budgets will be reviewed and approved by the Board of Supervisors before any expenditures are made. The agreement encompasses two separate Job Order Contracts totaling \$12,046,736, with each contract valued at \$6,023,368. A 5% License Fee is applicable for using the JOC program, payable to the Gordian Group only when a Job Order is issued to a JOC Contractor. Additionally, the County may choose to use JOC Project Management services for an extra fee of 5.95% if needed. There will be no impact on the general fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The JOC program helps with providing efficient and effective hospital operations by allowing improved processing for smaller and more urgent projects. The JOC program projects include improvements to health and safety facilities. The provision of adequate County facilities and infrastructure enhances the quality of life for County residents, patients, and visitors at Natividad.

- Economic Development
- Administration
- Health & Human Services
- Infrastructure
- Public Safety

Prepared by: Brian Griffin, Project Manager, (831) 783-2605

Approved by: Charles R. Harris, Chief Executive Officer, 783-2504

Attachments:

Newton Construction and Management contract, which includes Performance and Payment Bonds

Angeles Contractor Incorporated contract, which includes Performance and Payment Bonds

Attachments on file with the Clerk of the Board



FINANCIAL STATEMENTS

JUNE 30, 2024

07/31/24

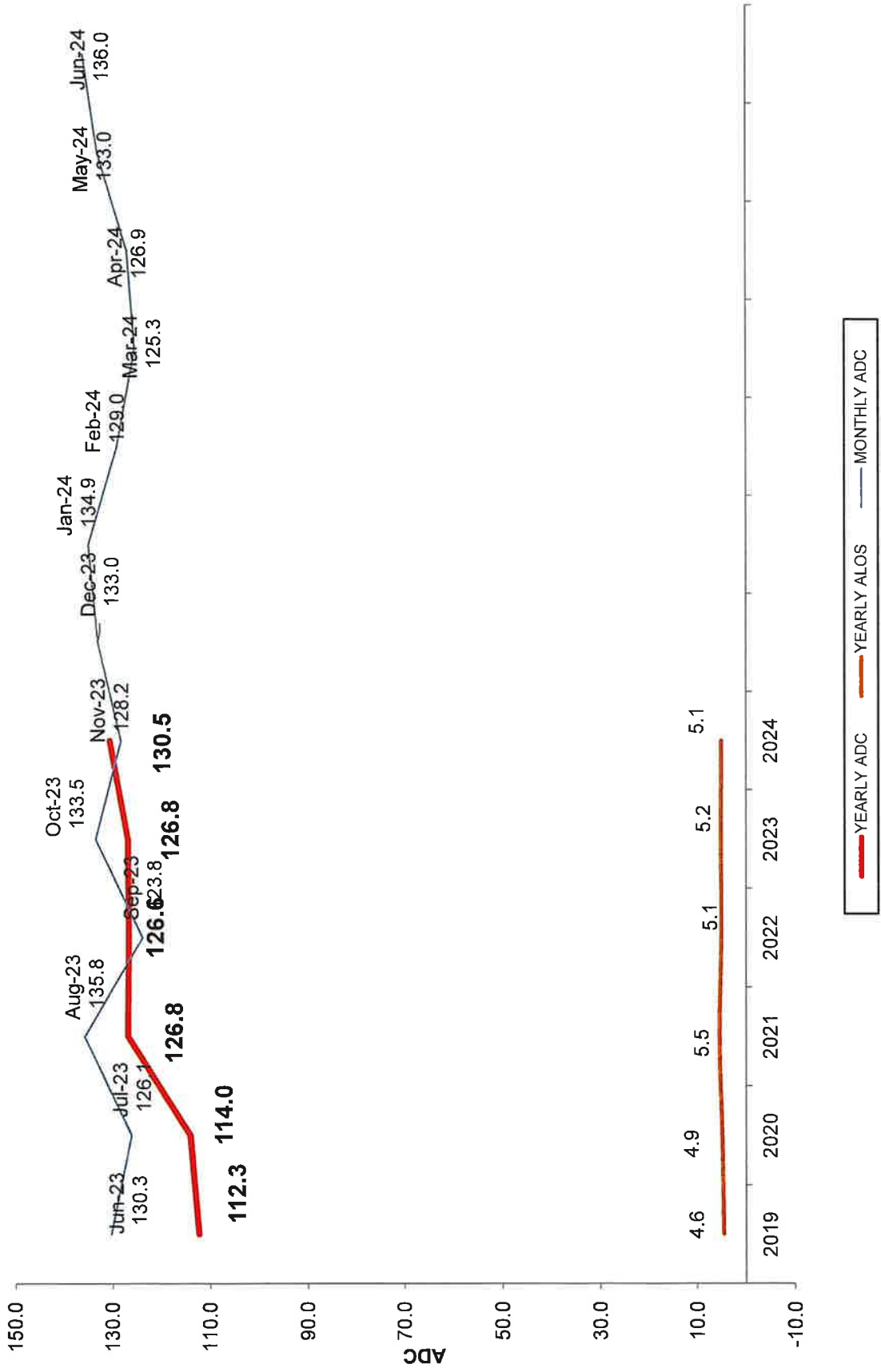


FINANCIAL STATEMENTS

JUNE 30, 2024

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NATIVIDAD
STATISTICAL REPORT
June 30, 2024

Month-To-Date					Year-To-Date					
04-24	05-24	06-24	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS					
1	179	171	283	200	NICU	15	2,436	2,754	2,379	15.76%
2	1,841	2,012	1,837	1,918	Med/Surg	57	23,401	22,922	23,561	-2.71%
3	147	215	190	198	ICU	10	2,419	2,323	2,354	-1.31%
4	70	109	114	103	Peds	12	1,256	1,072	1,200	-10.67%
5	798	826	795	751	Acute Rehab	28	9,163	9,344	9,407	-0.67%
6	326	295	345	289	OB/Gyn	27	3,524	3,790	3,618	4.75%
7	3,361	3,628	3,564	3,459	TOTAL ACUTE	149	42,199	42,205	42,519	-0.74%
8	446	496	515	261	Psychiatric	19	3,184	5,547	3,759	47.57%
9	3,807	4,124	4,079	3,720	TOTAL DAYS	168	45,383	47,752	46,278	3.19%
10	313	326	296	290	Nursery	18	3,543	3,608	3,507	2.88%
AVERAGE DAILY CENSUS										
11	85.4	90.4	92.3	90.3	Acute	121	90.3	89.8	90.7	-0.99%
12	26.6	26.6	26.5	25.0	Acute Rehab	28	25.0	25.5	25.8	-1.16%
13	14.9	16.0	17.2	8.7	Psychiatric	19	8.7	15.2	10.3	47.57%
14	126.9	133.0	136.0	124.0	TOTAL	168	124.0	130.5	126.8	2.92%
15	10.4	10.5	9.9	9.7	Nursery	18	9.7	9.9	9.6	3.13%
PERCENTAGE OF OCCUPANCY										
16	70.6%	74.7%	76.3%	74.6%	Acute		74.6%	74.2%	75.0%	-1.0%
17	95.0%	95.0%	94.6%	89.3%	Acute Rehab		89.3%	91.1%	92.1%	-1.2%
18	78.4%	84.2%	90.5%	45.8%	Psychiatric		45.8%	80.0%	54.2%	47.6%
19	75.5%	79.2%	81.0%	73.8%	TOTAL		73.8%	77.7%	75.5%	2.9%
20	57.8%	58.3%	55.0%	53.9%	Nursery		53.9%	55.0%	53.3%	3.1%
ADMISSIONS										
21	709	695	690	621	Acute		7,576	8,080	7,742	4.37%
22	62	62	51	55	Acute Rehab		677	704	697	1.00%
23	73	54	47	42	Psychiatric		510	636	518	22.78%
24	844	811	788	718	TOTAL		8,763	9,420	8,957	5.17%
25	208	199	192	179	Nursery		2,183	2,267	2,174	4.28%
26	217	208	207	183	Deliveries		2,233	2,381	2,333	2.06%
DISCHARGES										
27	678	685	635	600	Acute		7,320	7,680	7,454	3.03%
28	60	63	54	56	Acute Rehab		681	708	699	1.29%
29	69	56	46	41	Psychiatric		501	635	505	25.74%
30	807	804	735	697	TOTAL		8,502	9,023	8,658	4.22%
31	187	188	160	167	Nursery		2,033	2,053	2,022	1.53%
AVERAGE LENGTH OF STAY										
32	4.5	5.1	5.2	5.2	Acute(Hospital wide no babies)		5.2	5.1	5.2	-1.92%
33	12.9	13.3	15.6	13.5	Acute Rehab		13.5	13.3	13.5	-1.48%
34	2.5	2.3	2.7	2.6	OB/Gyn		2.6	2.6	2.5	4.00%
35	6.1	9.2	11.0	6.2	Psychiatric		6.2	8.7	7.3	19.18%
36	1.5	1.6	1.5	1.6	Nursery		1.6	1.6	1.6	0.00%
OUTPATIENT VISITS										
37	4,970	5,270	4,879	4,920	Emergency Room		60,025	60,836	59,510	2.23%
38	449	415	407	391	ER Admits		4,766	5,030	6,476	-22.33%
39	53.2%	51.2%	51.6%	54.4%	ER Admits as a % of Admissions		54.4%	53.4%	72.3%	-26.15%
40	7,509	7,685	6,880	5,825	Clinic Visits		71,065	80,996	72,839	11.20%
ANCILLARY PROCEDURES BILLED										
41	54,918	56,528	54,978	52,568	Lab Tests		641,325	667,371	650,937	2.52%
42	4,589	5,019	4,263	3,846	Radiology Procedures		46,921	54,140	47,909	13.01%
43	251	255	255	263	MRI Procedures		3,213	2,973	2,986	-0.44%
44	140	154	104	103	Nuclear Med Procedures		1,255	1,324	1,266	4.58%
45	1,363	1,362	1,223	1,198	Ultrasound Procedures		14,617	15,820	15,248	3.75%
46	2,464	2,950	2,836	1,953	CT Scans		23,823	31,081	23,352	33.10%
47	415	477	418	355	Surgeries		4,336	5,083	4,477	13.54%
48	7.43	7.33	7.35	7.56	FTE'S PER AOB		7.56	7.37	7.51	-1.86%
49	1,412.1	1,443.8	1,448.6	1,349.7	TOTAL PAID FTE'S		1,349.7	1,406.6	1,370.9	2.61%
50	5,698	6,106	5,909	5,353	ADJUSTED PATIENT DAYS		65,306	69,833	66,595	4.86%

*ER Admits do not include LDED beginning JUL23.

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2024

	JUL-23	AUG-23	SEP-23	OCT-23	NOV-23	DEC-23	JAN-24	FEB-24	MAR-24	APR-24	MAY-24	JUN-24	YTD
R E V E N U E													
Patient Revenue:													
1													
2	75,825,124	81,181,440	75,600,355	84,990,765	76,534,937	82,070,823	77,660,868	72,610,591	78,214,954	75,213,393	82,000,735	82,752,329	944,656,435
3	4,930,838	5,547,977	6,135,118	6,498,508	5,846,986	4,720,352	6,399,055	6,673,901	8,451,923	6,129,281	5,945,156	4,826,673	72,105,867
4	36,720,170	39,152,144	39,736,950	41,449,259	40,190,023	36,033,165	38,399,344	36,931,604	39,582,776	40,408,905	42,258,543	39,292,530	470,155,414
5	117,476,232	125,881,551	121,472,423	132,938,532	122,571,946	122,824,440	122,459,287	116,216,095	126,248,654	121,751,579	130,204,434	126,871,531	1,466,917,716
6	89,537,030	94,105,959	91,652,157	101,057,942	92,684,258	94,299,536	93,216,887	90,853,362	99,147,527	94,587,760	98,576,508	96,154,879	1,135,883,624
7	3,902,355	4,451,253	3,433,866	3,200,210	2,924,570	2,103,918	2,933,334	583,772	1,597,181	451,854	4,399,414	3,407,010	33,388,737
8	32,434	16,002	100,784	104,233	169,465	57,822	13,981	49,231	74,390	114,037	147,467	145,082	1,024,738
9	93,471,819	98,573,214	95,186,807	104,362,384	95,785,293	96,461,076	96,164,002	91,486,366	100,819,088	95,153,671	103,123,389	99,706,980	1,170,297,089
10	24,004,414	27,308,347	28,285,616	28,576,148	26,783,653	26,363,364	26,295,285	24,729,730	25,430,556	26,597,908	27,081,045	27,164,551	316,620,616
11	20.43%	21.69%	21.64%	21.50%	21.85%	21.46%	21.47%	21.28%	20.14%	21.85%	20.80%	21.41%	21.29%
12	7,172,655	7,172,655	7,733,219	7,672,655	7,672,655	7,672,655	7,672,655	7,672,655	8,732,925	7,672,067	7,672,067	7,694,587	92,213,451
Total Government Funding													
Other Operating Revenue:													
13	126,949	118,418	122,684	122,684	122,684	122,684	122,684	122,684	122,684	122,684	122,684	123,369	1,472,890
14	563,942	563,942	563,942	563,942	563,942	578,011	563,942	563,942	444,000	727,797	637,762	637,762	6,972,379
15	60,000	60,000	60,000	90,000	67,500	67,500	336,037	75,030	75,030	75,030	75,030	75,030	1,116,187
16	462,213	475,332	401,705	335,474	461,827	532,041	423,752	435,485	405,172	391,421	1,064,560	3,246,973	8,637,957
17	1,213,104	1,217,147	1,148,331	1,112,100	1,215,952	1,300,236	1,446,415	1,197,141	1,046,866	1,316,932	1,900,036	4,085,134	18,199,414
18	32,390,173	35,698,149	35,167,166	37,360,903	35,872,261	35,338,255	35,414,357	33,599,526	35,210,367	35,586,907	39,653,147	38,944,272	427,033,481
TOTAL REVENUE													
19	18,420,876	19,260,639	19,435,892	19,785,987	19,349,099	19,688,296	19,412,822	19,792,605	20,209,885	19,608,266	20,462,315	20,023,959	235,448,441
20	1,009,571	968,009	946,882	895,300	821,592	843,228	910,554	5,355,080	5,999,907	5,472,526	5,930,755	702,649	9,989,860
21	3,048,135	3,239,769	3,410,518	3,782,206	3,538,386	3,511,019	3,460,840	3,081,841	3,492,569	3,596,043	3,871,268	3,702,205	41,735,819
22	2,811,489	3,204,107	3,085,841	3,514,114	3,570,515	3,461,198	3,232,346	3,268,453	3,047,827	3,600,266	3,477,822	3,385,812	39,659,791
23	408,031	408,857	408,444	389,519	533,878	424,399	423,489	428,544	425,184	423,489	424,251	424,251	5,126,107
24	390,173	379,992	430,712	408,583	331,107	377,075	339,141	312,615	312,615	291,998	354,101	408,007	4,382,761
25	37,914	37,914	37,914	21,234	21,234	21,234	21,234	21,234	21,234	21,234	21,234	21,234	304,848
26	1,042,305	998,580	1,004,521	1,073,360	1,026,709	1,027,572	1,018,847	1,059,752	1,013,674	1,022,462	1,016,722	1,003,008	12,307,522
27	461,287	691,908	446,204	569,987	558,594	478,019	518,536	670,965	581,135	584,667	443,330	584,663	6,589,705
28	32,625,344	34,298,137	34,698,544	35,740,167	34,893,657	34,960,049	35,120,858	34,728,517	35,438,432	35,340,521	36,289,992	35,940,476	420,074,693
29	(235,172)	1,400,012	468,622	1,620,735	778,604	376,206	293,498	(1,128,991)	(228,065)	246,386	363,156	3,003,796	6,958,787
NET INCOME(LOSS)													
Normalization for Extraordinary Items													
30	-	-	-	-	-	-	-	-	-	-	-	(246,354)	(246,354)
31	-	-	-	-	-	-	-	-	-	-	-	(2,464,417)	(2,464,417)
32	-	-	-	-	-	-	-	-	-	-	(642,800)	(642,800)	(642,800)
33	-	-	-	-	-	-	-	-	-	-	(642,800)	(2,710,771)	(3,353,571)
34	(235,172)	1,400,012	468,622	1,620,735	778,604	376,206	293,498	(1,128,991)	(228,065)	246,386	363,156	293,025	3,605,217
NET INCOME BEFORE Extraordinary Items													
CAPITAL CONTRIBUTIONS													
35	-	-	-	-	-	-	-	-	-	-	-	-	-
36	-	-	-	-	-	-	-	-	-	-	-	-	-
37	-	-	-	-	-	-	-	-	-	-	-	-	-
CHANGE IN NET ASSETS													

**NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF JUNE 30, 2024**

	CURRENT MONTH			YEAR -TO -DATE			Prior Yr
	Actual	Budget	Variance fav. (unfav) \$ VAR. % VAR	Actual	Budget	Variance fav. (unfav) \$ VAR. % VAR	
	5,909	5,363	556 10.4%	69,833	65,307	4,526 6.9%	66,595
REVENUE							
ADJUSTED PATIENT DAYS							
Patient Revenue:							
1	\$ 14,004	\$ 14,241	\$(237) (1.7) %	\$ 13,527	\$ 14,241	\$(714) -5.0%	\$ 13,836
2	817	1,198	(381) (31.8)	1,033	1,198	(165) (13.8)	1,052
3	6,650	6,778	(128) (1.9)	6,733	6,778	(45) (0.7)	6,419
4	21,471	22,217	(747) (3.4)	21,293	22,217	(924) (4.2)	21,307
Deductions from revenue							
5	16,272	17,006	733 4.3	16,266	17,006	740 4.4	16,284
6	577	564	(12) (2.2)	478	564	86 15.3	450
7	25	15	(9) (60.6)	15	15	1 4.0	28
8	16,874	17,585	712 4.0	16,759	17,585	827 4.7	16,760
9	4,597	4,632	(35) (0.7)	4,534	4,632	(98) (2.1)	4,547
10	21.41%	20.85%		21.29%	20.85%		21.34%
11	1,302	1,244	58 4.7	1,320	1,224	97 7.9	1,426
Total Government Funding							
Other Operating Revenue:							
12	21	24	(3) (11.9)	21	23	(2) (9.6)	22
13	108	46	62 135.0	100	45	55 121.0	96
14	13	11	1 13.3	16	11	5 45.0	11
15	550	82	467 567.6	124	81	43 52.7	75
16	691	163	528 323.6	261	161	100 62.3	204
17	6,591	6,039	551 9.1	6,115	6,016	99 1.6	6,176
TOTAL REVENUE							
EXPENSE							
18	3,389	3,445	56 1.6	3,372	3,427	56 1.6	3,206
19	119	140	21 15.3	143	140	(2) (1.7)	318
20	962	945	(17) (1.8)	925	936	12 1.3	905
21	627	523	(104) (19.9)	598	520	(77) (14.9)	570
22	573	503	(70) (13.9)	568	503	(65) (12.9)	532
23	72	70	(2) (3.1)	73	69	(5) (7.1)	67
24	69	74	5 6.6	63	74	11 15.1	67
25	4	9	5 60.4	4	9	5 51.9	8
26	170	210	40 19.1	176	210	34 16.0	193
27	99	79	(20) (25.0)	94	79	(15) (18.8)	87
28	6,082	5,998	(85) (1.4)	6,015	5,968	(47) (0.8)	5,964
29	508	41	467 1,127.8	100	48	52 108.1	222
NET INCOME(LOSS)							
CAPITAL CONTRIBUTIONS							
31	-	-	-	-	-	-	-
32	-	-	-	-	-	-	-
33	-	-	-	-	-	-	-
34	\$ 508	\$ 41	\$ 467 1,128 %	\$ 100	\$ 48	\$ 52 108.1 %	\$ 222

**NATIVIDAD
BALANCE SHEET
AS OF JUNE 30, 2024**

	CURRENT MONTH			YEAR - TO - DATE			% CHG.
	BEGINNING	ENDING	INC/(DEC)	BEGINNING	ENDING	INC/(DEC)	
1	\$ 262,644,758	\$ 262,974,529	\$ 329,771	\$ 162,833,635	\$ 262,974,529	\$ 100,140,894	61.5 %
2	24,983,667	24,483,667	(500,000)	30,483,667	24,483,667	(6,000,000)	(19.7)
3	66,584,306	73,671,049	7,086,743	53,884,336	73,671,049	19,786,713	36.7
4	26,091,968	28,400,726	2,308,758	52,592,486	28,400,726	(24,191,760)	(46.0)
5	5,641,640	5,657,905	16,265	5,412,718	5,657,905	245,186	4.5
6	6,863,162	4,940,081	(1,923,081)	4,987,292	4,940,081	(47,210)	(0.9)
7	392,809,501	400,127,957	7,318,457	310,194,134	400,127,957	89,933,823	29.0
8	363,903,948	364,679,228	775,281	357,940,947	364,679,228	6,738,281	1.9
9	(245,490,947)	(246,493,955)	(1,003,008)	(234,499,704)	(246,493,955)	(11,994,251)	(5.1)
10	118,413,001	118,185,274	(227,727)	123,441,243	118,185,274	(5,255,969)	(4.3)
11	143,439,092	141,978,596	(1,460,496)	220,778,493	141,978,596	(78,799,897)	(35.7)
12	\$ 654,661,593	\$ 660,291,827	\$ 5,630,234	\$ 654,413,870	\$ 660,291,827	\$ 5,877,957	0.9 %
13	27,030,149	28,401,270	1,371,121	24,660,888	28,401,270	3,740,382	15.2
14	14,757,119	16,473,634	1,716,516	15,778,848	16,473,634	694,787	4.4
15	79,883,398	79,383,398	(500,000)	85,508,835	79,383,398	(6,125,436)	(7.2)
16	4,245,606	4,245,606	-	4,003,251	4,245,606	242,355	6.1
17	18,270,565	18,364,183	93,619	13,093,690	18,364,183	5,270,494	40.3
18	144,186,837	146,866,093	2,681,256	143,045,511	146,866,093	3,822,582	2.7
19	2,563,001	2,508,183	(54,817)	3,165,990	2,508,183	(657,806)	(20.8)
20	-	-	-	-	-	-	-
21	13,364,949	13,364,949	-	17,610,555	13,364,949	(4,245,606)	(24.1)
22	15,927,950	15,873,133	(54,817)	20,776,545	15,873,133	(4,903,412)	(23.6)
23	490,591,814	490,591,814	-	475,812,463	490,591,814	14,779,352	3
24	3,954,992	6,958,787	3,003,796	14,779,352	6,958,787	(7,820,564)	(52.9)
25	494,546,806	497,550,602	3,003,796	490,591,814	497,550,602	6,958,788	1.4
26	\$ 654,661,593	\$ 660,291,827	\$ 5,630,234	\$ 654,413,870	\$ 660,291,827	\$ 5,877,957	0.9 %

**NATIVIDAD
STATE AND COUNTY RECEIVABLES
AS OF 6/30/24**

BALANCE SHEET	<u>Beq. Balance</u>	<u>Accruals</u>	<u>Prior</u>	<u>IGTs Transferred</u>	<u>Received</u>	<u>End. Balance</u>
			<u>Years</u>	<u>Out</u>		
			<u>Final Rec'n</u>			
Medi-Cal Waiver (DSH + SNCP)	1,224,882	14,299,996		36,580,735	(55,646,852)	\$ (3,541,239)
Physician SPA	-	500,000	240,122		(1,143,879)	\$ (403,756)
Rate Range IGT-CCAH- AB 915	11,664,000	13,998,000		13,178,534	(29,930,300)	\$ 8,910,234
Medical GME	-	3,820,356			(3,074,629)	\$ 745,727
Medical HPE	-	999,996		1,751,566	(4,753,305)	\$ (2,001,743)
Medical HPE	40,955	300,000			(676,663)	\$ (335,708)
Family First-COVID 19	22,930	500,004			(597,156)	\$ (74,221)
SB1732	-	2,799,996	85,045		(2,910,146)	\$ (25,105)
Hospital Fee	(3)	999,996			(1,655,774)	\$ (655,781)
MCMC EPP	14,000,000	15,399,996		13,652,948	(33,782,999)	\$ 9,269,945
MCMC QIP	24,000,000	33,999,996		21,906,674	(66,882,027)	\$ 13,024,643
GOVERNMENT RECEIVABLES	50,952,764	87,618,336	325,167	87,070,457	(201,053,729)	\$ 24,912,995
Accrued Donations	755,683	825,180			(1,564,125)	\$ 16,738
Office Buildings	(43,583)	1,478,927			(1,443,718)	\$ (8,374)
Miscellaneous Receivable	53,622	1,269,562			(1,472,241)	\$ (149,058)
Probation	-	1,186,212			(984,472)	\$ 201,740
UCSF & TUORO University	-	100,050			(74,150)	\$ 25,900
Interest Accrued	-	7,223,744			(5,310,460)	\$ 1,913,285
Health Department	-	1,970,502			(1,483,002)	\$ 487,500
Watsonville	1,000,000					\$ 1,000,000
OTHER RECEIVABLES	1,765,722	14,054,177	-	-	(12,332,169)	\$ 3,487,731
STATE/COUNTY RECEIVABLES	\$ 52,718,486	\$ 101,672,513	\$325,167	\$ 87,070,457	\$ (213,385,897)	\$ 28,400,726

P & L	YTD JUN-24
Medi-Cal DSH /SNCP	\$ 14,299,996
Physician SPA	\$ 500,000
AB915	\$ 3,820,356
SB 1732	\$ 2,799,996
HPE	\$ 300,000
Esperanza Care	\$ (2,500,008)
HD Residency Support	\$ (500,004)
MCMC EPP	\$ 15,399,996
MCMC QIP	\$ 33,999,996
Hospital Fee	\$ 999,996
Medical GME	\$ 999,996
CARES Act Fund Aid	\$ 6,000,000
Family First C-19 Response-FMAP Enhance-	\$ 500,004
Rate Range IGT-CCAH-	\$ 13,998,000
Medicare Bi-Weekly Payment	\$ 1,595,127
GOVERNMENT FUNDING INCOME	\$ 92,213,451

NATIVIDAD

STATEMENT OF CASH FLOWS

AS OF JUNE 30, 2024

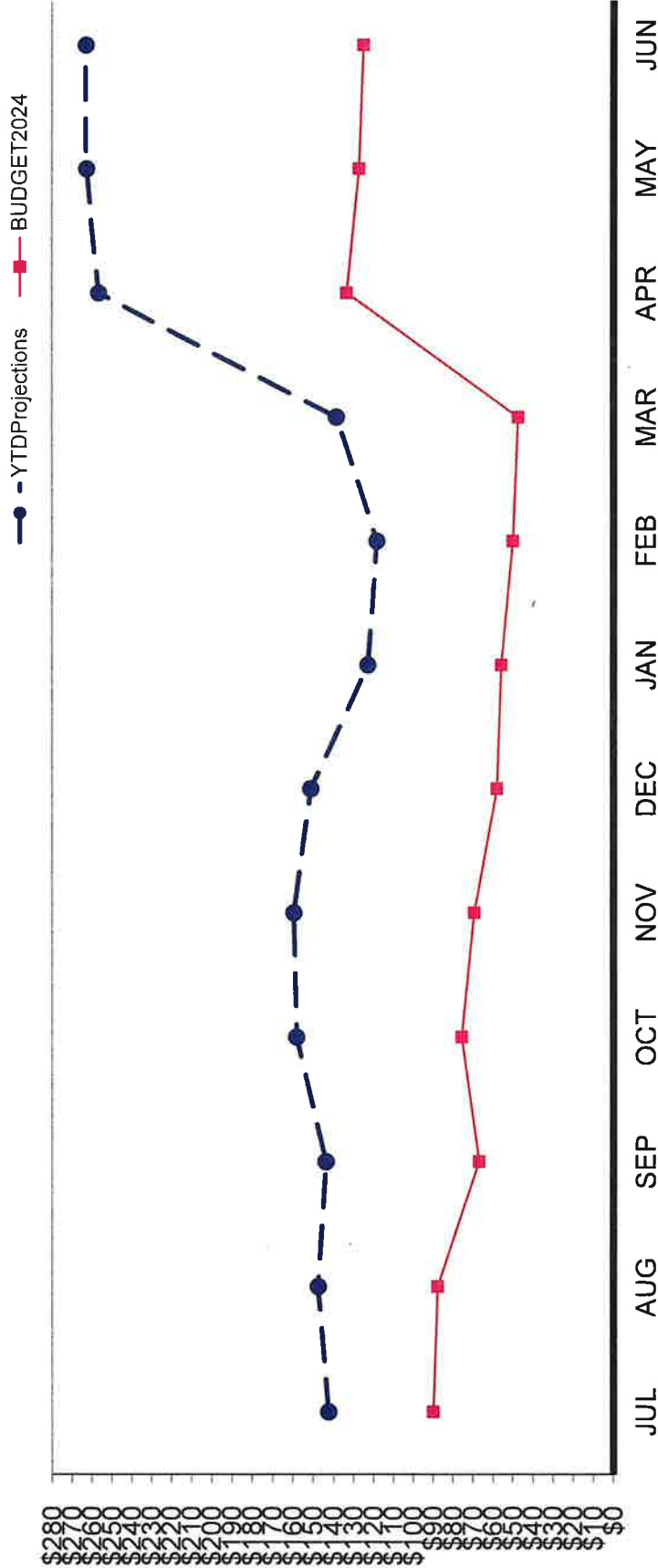
	CURRENT MONTH		YEAR - TO - DATE
1	\$ 262,644,758	CASH AT BEGINNING OF PERIOD	\$ 162,833,635
2		FROM OPERATIONS:	
3	3,003,796	NET INCOME/(LOSS)	6,958,787
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	<u>1,003,008</u>	DEPRECIATION/AMORT	<u>\$ 11,994,251</u>
6	4,006,803	SUBTOTAL	18,953,038
7		CHANGES IN WORKING CAPITAL:	
8	(7,086,743)	ACCOUNTS RECEIVABLE	(19,786,713)
	500,000	FUND AID STIMULUS	6,000,000
9	(2,308,758)	STATE/COUNTY RECEIVABLE	24,191,760
10	1,906,816	PREPAID EXPENSE & INVENTORY	(197,976)
11	1,371,121	ACCRUED PAYROLL	3,740,382
12	1,716,516	ACCOUNTS PAYABLE	694,787
13	(500,000)	MCARE/MEDICAL LIABILITIES	(6,125,436)
15	-	SHORT TERM DEBT	242,355
16	<u>93,619</u>	ACCRUED LIABILITIES	<u>5,270,494</u>
17	(4,307,430)	NET (DECREASE)/INCREASE	14,029,653
18		CAPITAL ADDITIONS:	
19	(775,281)	PP&E ADDITIONS	(6,738,281)
20	-	NBV OF ASSETS DISPOSED	-
19	-		-
21	(775,281)	TOTAL CAPITAL (Use of Cash)	(6,738,281)
22		FINANCING ACTIVITY:	
23	(54,817)	LONG TERM BOND DEBT	(4,903,412)
24	1,460,496	OTHER ASSETS	78,799,897
25	-	INVESTMENTS	-
26	<u>1,405,678</u>	TOTAL FINANCING	<u>73,896,484</u>
27	<u>329,771</u>	INC./(DEC.) IN CASH BALANCE	<u>100,140,894</u>
28	<u><u>\$ 262,974,529</u></u>	CASH BALANCE - END OF PERIOD	<u><u>\$ 262,974,529</u></u>

**NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2024**

	<u>BDGT-24</u>	<u>ESTIMATE FY2024</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver	\$ 14,300,000	\$ 14,300,000	\$ -
Physician SPA	\$ 500,000	\$ 500,000	-
EPP	15,400,000	\$ 15,400,000	-
QIP	28,000,000	\$ 34,000,000	6,000,000
AB915	3,820,000	\$ 3,820,000	-
SB1732	2,800,000	\$ 2,800,000	-
CCAH Rate Range	14,000,000	\$ 14,000,000	-
HPE	300,000	\$ 300,000	-
Family First Corona Virus Response	500,000	\$ 500,000	-
Esperanza Care Outside Purchased Service	(2,500,000)	\$ (2,500,000)	-
HD Residency Support	(500,000)	\$ (500,000)	-
Medical GME	1,000,000	\$ 1,000,000	-
CARES Act Fund Aid	-	\$ 6,000,000	6,000,000
Medicare Bi-Weekly Payments	1,300,000	\$ 1,595,127	295,127
Provider Fee	1,000,000	\$ 1,000,000	-
	<u>\$ 79,920,000</u>	<u>\$ 92,215,127</u>	<u>\$ 12,295,127</u>



Cash Flow Performance Fiscal Year 2024 (in Millions)



Months	ACTUAL											
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	142.3	147.4	144	158	159	151	123	118	139	257	263	263
BDGT	90.0	87.8	67	76	69	58	56	50	47	133	127	125
Variance	52.3	59.6	77	82	90	93	67	69	91	123	135	138

NATIVIDAD
CASH FORECAST
FISCAL YEAR 2024

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL JAN	ACTUAL FEB	ACTUAL MAR	ACTUAL APR	ACTUAL MAY	ACTUAL JUN	Total YTD
Beginning Balance	162,833,635	142,308,392	147,388,355	143,606,166	158,054,997	159,390,551	140,919,763	122,878,278	118,422,446	138,518,681	256,690,946	262,629,078	162,833,635
CASH RECEIPTS													
Patient Revenues (incl pro fees and lab cap)	21,808,531	26,184,631	22,199,687	29,390,787	24,048,348	15,638,476	30,751,652	26,405,739	26,724,296	26,287,316	26,965,662	20,805,201	297,210,327
Provider Fee											1,103,849	551,925	1,655,774
RR IGT CCAH										29,930,300			29,930,300
Stimulus -Family First Response COVID19		83,251	267,896	10,480	82,092		66,473			41,811			552,001
SHORT DOYLE				293,324		58,118	1,262,503			1,018,814			2,632,759
HPE			97,974	200,726			69,298		176,959			131,706	676,663
Foundation Donations	494,657	40,685	68,272	15,045	43,054		399,194	150,307	23,067	14,901	162,312	17,366	1,424,860
Meal Waiver FY 22-23/GPP		11,658,646			16,663,872			3,442,840		20,410,307			52,175,664
Fund Aid			500,000	500,000		500,000	500,000	500,000	1,500,000		500,000	500,000	6,000,000
SB1732			315,901					2,594,244					2,910,146
HEALTH DEPARTMENT REIMB		132,985		311,241	167,122		278,423		141,241		245,319		1,276,330
MCAL GME	388,091	501,055		1,093,751		774,612			651,937			1,343,859	4,753,305
AB915											3,074,629		3,074,629
Rent Income	23,345	23,345	321,362	93,696	144,672	122,184	123,184	115,684	122,684	116,184	115,184	116,159	1,437,682
Juvenile Hall									190,694	93,302	87,018		371,013
QIP										66,882,027			66,882,027
EPP				15,586,490					18,196,509				33,782,999
Phys SPA			173,021									970,857	1,143,879
FYE 6/30/21 Medicare Cost Report tentative settlement										82,098			82,098
FYE 6/30/23 Medicare Cost Report tentative settlement									228,215				228,215
CCAH Hospital Quality Incentive Program (HQIP)											642,800	2,464,417	3,107,217
CCAH Incentive: Specialty Care SCI/Care Base CBI Fee f	4,652	582											246,604
Final SNCP FY12-13											489,576		489,576
Final DSH CPE FY14-15												2,981,611	2,981,611
IGT Sub-Fund Transfer In/(Out)		6,206,776		10,710,273				48,261,199	13,262,181		342,267	322,767	79,105,464
Fund 404 Transfer		897,959	55,034	68,048	12,779	100,720	25,140	63,885	141,554	63,173	163,644	1,134,862	2,726,798
Interest Income						1,705,349		1,440,461		1,913,285			5,059,095
Miscellaneous Revenue	264,841	500,018	459,925	364,933	388,841	259,494	832,578	241,251	420,285	299,531	272,783	382,764	4,687,243
Total Cash Receipts	22,984,117	46,229,931	24,459,073	58,638,794	42,050,780	19,158,953	34,304,446	83,215,610	61,779,620	147,653,048	34,165,041	31,970,099	606,609,511
CASH DISBURSEMENTS													
Purchased Services and Supplies	8,337,656	7,950,135	9,602,261	13,998,480	9,198,837	17,733,529	16,772,848	10,561,888	8,742,632	8,682,317	8,034,936	9,981,112	129,595,930
Rate Range Assessment Fee CY22								1,870,676					1,870,676
Rate Range IGT CY22								11,114,825					11,114,825
Rate Range IGT CY21								193,033					193,033
IGT MEDICAL GME	325,968	86,140		332,488			342,267	-		342,267	322,436		11,796,864
GPP	7,552,884			10,377,786			5,387,552	-	13,262,181		332		36,560,735
PNPP SFY12-13		240,122											240,122
IGT EPP		6,206,776						7,446,172					13,652,948
IGT QIP								21,906,674					21,906,674
GPP Transfer to HD/BH (3 FYs)							1,603,047	-					1,603,047
Building Lease / Rental Equipment	194,125												194,125
Unfunded Actuarial Liability (UAL) Annual Allocation								13,948,989					13,948,989
COP Principal & Interest Payments					4,541,347				441,454				4,982,801
Payroll and Benefits	18,088,256	25,062,168	18,110,256	18,453,600	18,478,269	18,360,499	27,588,729	19,050,488	18,886,256	19,015,299	19,080,389	19,133,869	239,305,076
Workers Comp Allocation					4,909,589								4,909,589
Property Insurance					1,476,025								1,476,025
Liability Insurance					1,839,738								1,839,738
COWCAP	4,933,569	21,561											4,955,130
Data Processing	1,010,147					1,103,120	220,583	220,583		441,114	220,686	608,086	3,824,317
Pension Fund Transfer to County	3,066,755												3,066,755
Capital Expenses Fund 404		897,959	55,034	68,048	12,779	100,720	25,140	63,885	141,554	63,173	163,644	1,134,862	2,726,798
Capital Expenditures		685,106	473,712	959,561	261,642	331,873	405,765	1,294,930	209,310	936,614	404,487	775,281	6,738,280
Total Cash Disbursements	43,509,360	41,149,968	28,241,262	44,189,963	40,715,226	37,629,741	52,345,931	87,671,442	41,683,385	29,480,783	28,226,909	31,633,209	516,522,476
Increase/(Decrease)	(20,525,243)	5,079,963	(3,782,190)	14,448,831	1,335,554	(18,470,788)	(18,041,485)	(4,455,831)	20,096,235	118,172,264	5,938,132	336,890	90,087,035
Ending Cash Fund 451	142,308,392	147,388,355	143,606,166	158,054,997	159,390,551	140,919,763	122,878,278	118,422,446	138,518,681	256,690,946	262,629,078	262,965,968	252,920,670
(+) Cash In Transit							10,177,223						
(+) Petty Cash and CC	16,984	8,381	9,913	10,341	22,659	9,326	9,294	14,658	10,010	11,716	15,680	8,561	
Ending Cash as per 6/L	142,325,376	147,396,736	143,616,079	158,065,338	159,413,209	151,106,311	122,887,571	118,437,104	138,528,691	256,702,662	262,644,758	262,974,529	
Fund 404													
Beginning Balance	64,093,731	64,093,731	63,195,772	63,140,738	63,072,690	63,059,910	62,959,191	62,934,050	62,870,166	62,728,612	62,665,439	62,501,795	
Transfer In from fund 451													
Transfer Out Fund 404	-	(897,959)	(55,034)	(68,048)	(12,779)	(100,720)	(25,140)	(63,885)	(141,554)	(63,173)	(163,644)	(1,134,862)	
Capital Expenditures													
Ending Cash Fund 404	64,093,731	63,195,772	63,140,738	63,072,690	63,059,910	62,959,191	62,934,050	62,870,166	62,728,612	62,665,439	62,501,795	61,366,933	
Ending Cash Fund 451 & 404	206,402,122	210,584,127	206,746,903	221,127,687	222,450,461	203,876,953	185,812,328	181,292,612	201,247,293	319,356,385	325,130,873	324,332,901	

CREDENTIALS REPORT TO BOT

INITIAL APPOINTMENTS. The following practitioners have applied for initial appointment to the Medical Staff or Allied Health Professional staff. Review and recommendation for staff membership and/or privileges is based on quantitative and qualitative factors such as: current licensure, DEA, professional liability insurance, board certification, continuing education, review of health status, education, training and current clinical competence, NPDB, litigation history, peer references and current and prior affiliations, etc. Membership and/or privilege requirements are satisfactorily met, unless specified below. <u>Initial appointments will be granted Provisional staff status along with privileges or practice prerogatives for a period not to exceed twenty-four (24) months.</u>					
NAME	SPECIALTY / SERVICE	NOTES	PROCTOR	APPOINTMENT PERIOD	RECOMMEND
Albert, Teresa G., MD	Ambulatory / OBGYN		Dr. Chandler	08/09/2024 – 08/01/2026 Temps: 7/5/24-8/9/24	Srv Dir: 06/25/2024
Archer, Jennifer L., DO	OB Fellow		Dr. Chandler	08/09/2024 – 08/01/2026 Temporary Privileges 08/05/2024 - 08/09/24	Srv Dir: 06/24/2024
Arreola, Holly A., FNP-BC	Family Medicine Nurse Practitioner / Family Medicine		Dr. Nothnagle	08/09/2024 – 08/01/2026 Temporary Privileges 07/22/2024 - 08/09/24	Srv Dir: 06/24/2024
Burns, Jason W., DO	Teleradiology / Radiology		Dr. Martinez	08/09/2024 – 08/01/2026	Srv Dir: 07/01/2024
Davis, Demetrice S., MD	Teleradiology / Radiology		Dr. Martinez	08/09/2024 – 08/01/2026	Srv Dir: 07/01/2024
Gujrathi, Sunil K., MD	Teleradiology / Radiology		Dr. Martinez	08/09/2024 – 08/01/2026	Srv Dir: 07/01/2024
Hermann, Matthew D. MD	Teleradiology / Radiology		Dr. Martinez	08/09/2024 – 08/01/2026	Srv Dir: 07/01/2024
McCoy, Justin L., MD	Teleradiology / Radiology		Dr. Martinez	08/09/2024 – 08/01/2026	Srv Dir: 07/01/2024
Morillo-Hernandez, Carlos A., MD	Family Medicine / Family Medicine		Dr. Nothnagle	08/09/2024 – 08/01/2026	Srv Dir: 06/24/2024
Rabbani, Omid, MD	Teleneurology / Medical Specialties		Dr. Medawar	08/09/2024 – 08/01/2026	Srv Dir: 06/26/2024
Riad, Shareef M., MD	Teleradiology / Radiology		Dr. Martinez	08/09/2024 – 08/01/2026	Srv Dir: 07/01/2024
Sangha, Maheep S., MD	Gastroenterology / Medical Specialties		Dr. Medawar	08/09/2024 – 08/01/2026 Temporary Privileges 08/01/2024 - 08/09/24	Srv Dir: 06/26/2024
Shen, Jason Y., MD	Teleneurology / Medical Specialties		Dr. Medawar	08/09/2024 – 08/01/2026	Srv Dir: 06/26/2024
Tawadros, Monica, MD	OB Fellow / Family Medicine		Dr. Chandler	08/09/2024 – 08/01/2026	Srv Dir: 06/24/2024

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Yoo, Raphael J., MD	Interventional Radiology / Radiology	Dr. Martinez	08/09/2024 – 08/01/2026	Srv Dir: 06/03/2024
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LOCUMS TENENS: The following practitioner(s) were granted Temporary privileges to fulfill an important patient care, treatment, service need and to see only the patients of the practitioner for whom he/she is providing locum tenens services.

NAME	SPECIALTY	SERVICE	REASON	TIMEFRAME	RECOMMEND
Dhindsa, Avtar S., MD	Urology		Dr. Di Stante	07/03/2024 – 10/30/2026	Srv Dir: 07/01/2024

NAME	SPECIALTY / SERVICE	NOTES	STATUS	REAPPOINTMENT PERIOD	RECOMMEND
Burke, Christopher, MD	Emergency Medicine / Emergency Medicine		Active	09/01/2024 – 09/01/2026	Srv Dir: 06/24/2024
Cheng, Christopher K., MD	Teleneurology / Medical Specialties		Courtesy	09/01/2024 – 09/01/2026	Srv Dir: 06/25/2024
Galloway, Michael T., MD	Cardiovascular Disease / Medical Specialties		Active	09/01/2024 – 09/01/2026	Srv Dir: 06/25/2024
Orchard, Derek A., DO	Emergency Medicine / Emergency Medicine		Active	09/01/2024 – 09/01/2026	Srv Dir: 06/25/2024
Patel, Arpit A., MD	Anesthesiology / Anesthesiology		Active	09/01/2024 – 09/01/2026	Srv Dir: 06/25/2024
Rallabandi Srujana, MD, MPH	Neonatal Perinatal Medicine / Pediatrics		Active	09/01/2024 – 09/01/2026	Srv Dir: 06/26/2024
Shah, Panna R., MD	Teleneurology / Medical Specialties		Courtesy	09/01/2024 – 09/01/2026	Srv Dir: 06/26/2024
Tucker, Jalia K., MD	Family Medicine w/ OB / Family Medicine		Active	09/01/2024 – 09/01/2026	Srv Dir: 07/01/2024
Varma, Geetha N., MD	Hematology & Oncology / Medical Specialties		Active	09/01/2024 – 09/01/2026	Srv Dir: 06/25/2024
Zanevchic, Carolina, MD	Family Medicine / Family Medicine		Active	09/01/2024 – 09/01/2026	Srv Dir: 06/25/2024

REAPPOINTMENTS: The following practitioners have applied for reappointment to the Medical or AHP Staff. Review and recommendation for staff membership and/or privileges is based on quantitative and qualitative factors such as: current licensure, DEA, professional liability insurance, board certification, continuing education, review of health status, current clinical competence, NPDB, litigation history, peer references, OPPE and peer review data. Membership and/or privilege requirements are satisfactorily met, unless specified below. Membership requirements are met, unless specified below. **Practitioners will be reappointed to their current staff status, unless specified below, for a period not to exceed 24 months.**

INITIAL FPPE / RELEASE FROM PROCTORING: The following practitioner(s) have completed their basic and/or advanced procedure proctoring requirements.	
NAME	SPECIALTY / SERVICE

CATEGORY CHANGES OUTSIDE OF REAPPOINTMENT: The following practitioner(s) category or status were changed as described.			
NAME	SPECIALTY / SERVICE LINE	CURRENT / NEXT	REASON

PRIVILEGE CHANGES OUTSIDE OF REAPPOINTMENT: The following practitioner(s) have requested an increase or decrease of privileges. An increase in privileges shall be granted for the remainder of the current appointment period.			
NAME	SPECIALTY / SERVICE	REQUEST	PROCTOR
None			

RESIGNATIONS: The following practitioner(s) have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.			
NAME	SPECIALTY / SERVICE	REASON	EFFECTIVE DATE
Li, Ka Yi, MD	Family Medicine w/ OB / Family Medicine	Voluntary Resignation	08/01/2024
Raymond, Rebecca, MD	Family Medicine w/ OB / Family Medicine	Voluntary Resignation	06/14/2024
Tran, Anh C., DO	Telepsychiatry / Psychiatry	Voluntary Resignation	06/14/2024

RELEASE FROM ADVANCED PROCEDURE TEACHING / TRAINING: The following Advanced Practice Professional(s) have completed their advanced procedure teaching/training requirements in the following privileges as per MSP008-4. They are eligible to apply for these practice prerogatives.			
NAME	SPECIALTY	SERVICE	REASON
None			

TRAUMA NURSE PRACTITIONER ADVANCED PROCEDURE TEACHING / TRAINING: The following Trauma Nurse Practitioner(s) meet the qualifications and request to participate in the Advanced Procedure Teaching / Training, MSP008-4.	
NAME	PROCEDURE
None	

NEONATAL NURSE PRACTITIONER ADVANCED PROCEDURE TEACHING / TRAINING: The following Neonatal Nurse Practitioners(NNP) meet the qualifications and request to participate in the Advanced Procedure Teaching / Training, MSP008-5.	
NAME	PROCEDURE
None	

Emergency Medicine Physician Assistant, Nurse Practitioner ADVANCED PROCEDURE TEACHING AND TRAINING: The following meet the qualifications and request to participate in the Advanced procedure Teaching / Training, MSP008-6		
NAME	PROCEDURE	RECOMMEND
None		

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